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# Participating Life Insurance Products with Alternative Guarantees: Reconciling Policyholders' and Insurers' Interests

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# Introduction

## Motivation

- **Participating life insurance products** play a major role in old-age provision.
- **Key problem:** significant financial risk due to cliquet-style guarantees
  - impact of low interest rates and volatile asset returns
  - market-consistent valuation
  - capital requirements under risk based solvency frameworks (e.g. **Solvency II**)
- Reuss et al. (2014) "Participating Life Insurance Contracts under Risk Based Solvency Frameworks: How to increase **Capital Efficiency** by Product Design"
  - proposed **product modifications** significantly **enhance "Capital Efficiency"**
  - reduce the insurer's risk and increase profitability



**Focus of this presentation:** optimized designs for insurers **and** policyholders by

- 1. adjustment of the strategic asset allocation, or**
- 2. additional participation of policyholders in benefits from reduced capital requirements**

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# Considered products

## 3 product designs

- **Considered products** with identical **guaranteed benefit**  $G$  at maturity:
  - annual premium payments (based on a constant interest rate  $i = 1.75\%$ )
  - **prospective actuarial reserves** for guaranteed benefit  $G$  (also based on  $i = 1.75\%$ )
  - **yearly surplus** (e.g. 90% of book value returns), credited to a bonus reserve
  - (policyholder's) **account value** consisting of **actuarial reserve and bonus reserve**
- Products come with the **same guarantee at maturity**, but **different year-to-year guarantee**:
  - **Traditional product**:  $i = 1.75\%$  is also a **year-to-year minimum guaranteed interest rate** (cliquet-style guarantee)
    - at least this rate has to be earned each year on the assets backing the account value
  - **Alternative I product**: **year-to-year minimum guaranteed interest rate = 0%**
    - only guarantee that account value cannot decrease
  - **Alternative II product**: no additional guarantee on the account value



- For the **alternative** products: minimum required yield can be **lower than  $i = 1.75\%$**  (in case of previously earned surpluses)
- Reuss et al. (2014) show that the **modified products** c.p. result in a **significantly reduced risk** and hence capital requirement from an **insurer's perspective**

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# Stochastic modeling and key questions

## The financial market model

- Insurer's assets are invested in a portfolio consisting of **stocks** and **coupon bonds**.
- Short rate process follows a classical Vasicek model, stock market index follows a geometric Brownian motion
- Risk-neutral ( $\mathbb{Q}$ ) valuation framework and real-world ( $\mathbb{P}$ ) projections

	risk-neutral ( $\mathbb{Q}$ )	real-world ( $\mathbb{P}$ )
short rate process	$dr_t = \kappa(\theta - r_t)dt + \sigma_r dW_t^{(1)}$	$dr_t = \kappa(\theta^* - r_t)dt + \sigma_r dW_t^{*(1)} ; \theta^* = \theta + \lambda \frac{\sigma_r}{\kappa}$
stock market process	$\frac{dS_t}{S_t} = r_t dt + \rho \sigma_S dW_t^{(1)} + \sqrt{1 - \rho^2} \sigma_S dW_t^{(2)}$	$\frac{dS_t}{S_t} = \mu dt + \rho \sigma_S dW_t^{*(1)} + \sqrt{1 - \rho^2} \sigma_S dW_t^{*(2)}$

- Bank account given by  $B_t = \exp\left(\int_0^t r_u du\right)$ , and used for investment of cash flows during the year.
- analyses using **Monte Carlo methods**
- parameter values:

	$r_0$	$\theta$	$\kappa$	$\sigma_r$	$\sigma_S$	$\rho$	$\lambda$	$\mu$
	2.5%	3.0%	30.0%	2.0%	20.0%	15.0%	-23.0%	6.0%

- (Source of parameters: **Graf et al. [2011]**;  $r_0, \theta, \mu$  modified to take into account interest rate level)

# Stochastic modeling and key questions

## The asset-liability model

- simplified balance sheet:

Assets	Liabilities
book value of stocks $BV_t^S$	shareholders' profit or loss $X_t$
book value of coupon bonds $BV_t^B$	sum of actuarial and bonus reserves $AV_t$

- **book-value accounting rules** following German GAAP are applied.
- **rebalancing** strategy with a **constant equity ratio  $q$**
- **portion of total asset return credited to the policyholders** : participation rate  $p$ 
  - surplus distribution such that total yield is the same for all policyholders
  - but at least the required yield
- further management rules regarding asset allocation (reinvestment, rebalancing) and handling of **unrealized gains or losses** etc.
- projection of sample book of business over **20 years**



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# Key questions and results

## Key question 1

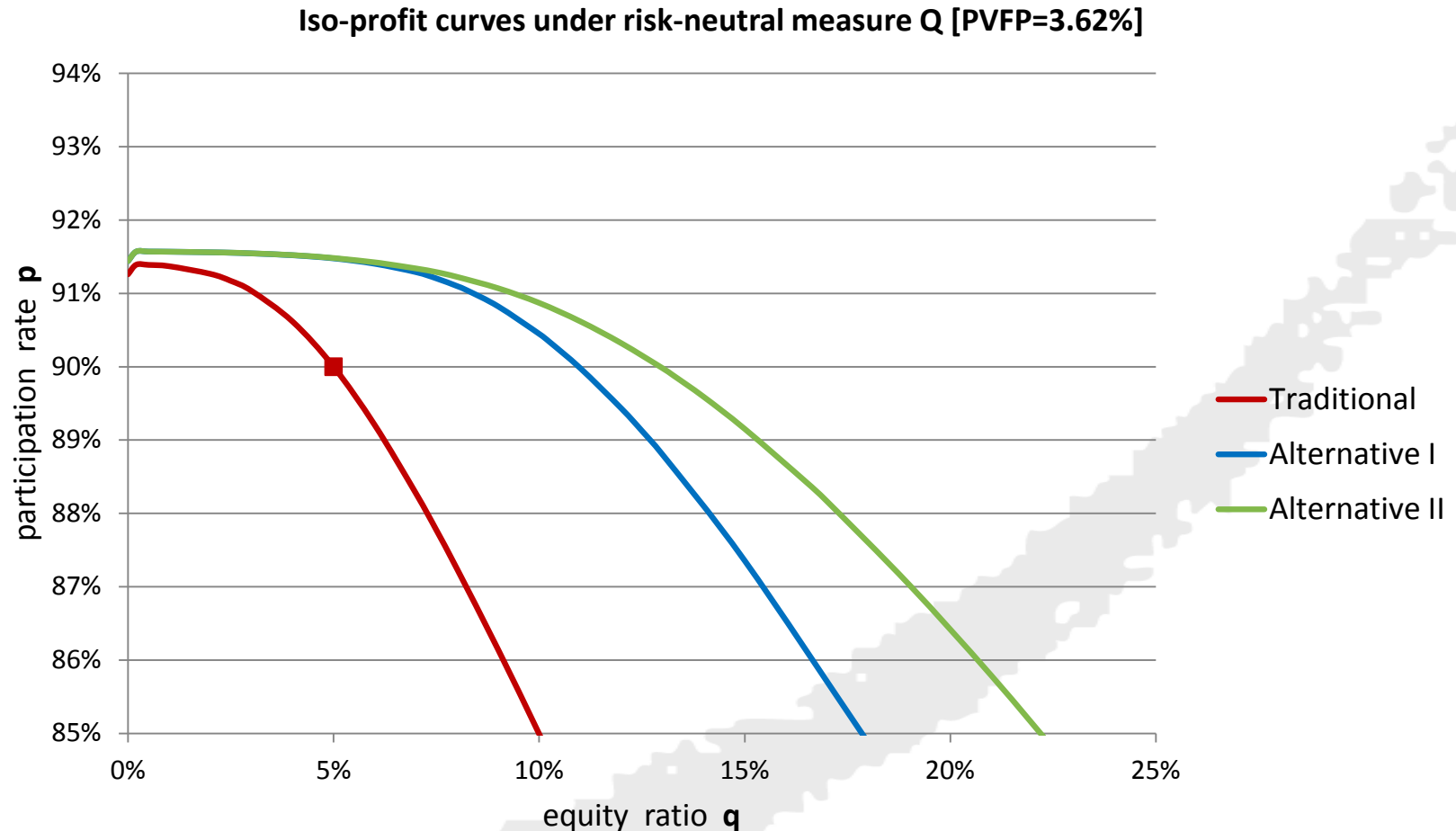
The **objective** of the present paper is to **share** the **insurer's benefits** from the alternative product designs **with the policyholders**.

1. In a **first** step, we consider the following question: How can the **alternative products be designed** to achieve the **same profitability** ("iso-profit") as for a traditional portfolio in a base case?

- **Profit measure:** Present Value of Future Profits:  $PVFP = \frac{1}{N} \sum_{n=1}^N \sum_{t=1}^{\tau} \frac{X_t^{(n)}}{B_t^{(n)}} = \frac{1}{N} \sum_{n=1}^N PVFP^{(n)}$  under  $\mathbb{Q}$ 
  - $X_t^{(n)}, B_t^{(n)}, PVFP^{(n)}$  the realizations of  $X_t, B_t, PVFP$  in scenario  $n$
- variables:
  - policyholders' profit participation rate  $p$
  - equity ratio  $q$
- **Starting point** is the profitability of the traditional product in the **base case**, i.e. a  $PVFP$  of **3.62%** with participation rate  $p=90\%$  and equity ratio  $q=5\%$

# Key questions and results

## Iso-profit curves



- For all products, with an **increasing stock ratio** the **participation rate has to be reduced** to preserve a constant **PVFP** of 3.62%.
- The **alternative products** allow for a **much higher stock ratio** with the **same participation rate** for policyholders **and** the **same PVFP** for the insurer; more pronounced effect for alternative II.

# Key questions and results

## Key question 2

2. In a **second** step, we only look at product designs that result in the **same PVFP** of 3.62%, and analyze the **insurer's risk** resulting from these iso-profit products. We focus on market risk and use the insurer's **Solvency** Capital Requirement as a **measure**.

### ■ Solvency Capital Requirement for **market risk** ( $SCR_{mkt}$ )

■ based on the Solvency II standard formula

■ interest rate risk: reduction of  $r_0, \theta$  by 100 bps  $\rightarrow PVFP_{int}$

■  $SCR_{int} = (PVFP - PVFP_{int})$

■ equity risk: reduction of initial market value of stocks by 39%  $\rightarrow PVFP_{eq}$

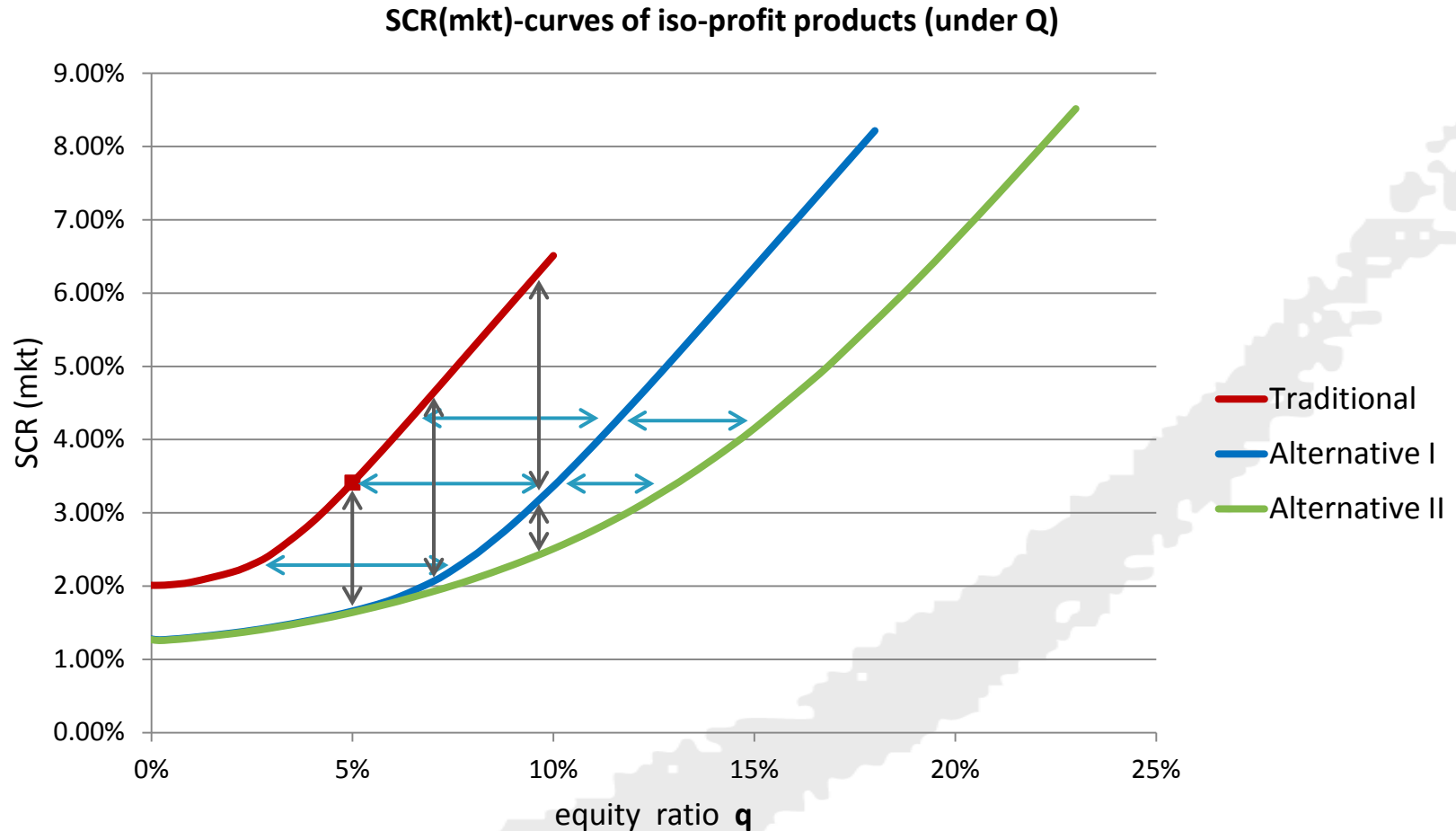
■  $SCR_{eq} = (PVFP - PVFP_{eq})$

■ correlation  $\rho_M = \frac{1}{2}$

$\rightarrow SCR_{mkt} = \sqrt{(SCR_{int})^2 + (SCR_{eq})^2 + 2\rho_M \cdot SCR_{int} \cdot SCR_{eq}}$

# Key questions and results

## SCR curves



1. **same profit and same risk: alternative products allow for a significantly higher equity ratio**
2. **same profit and same equity ratio: alternative products reduce the insurer's risk**

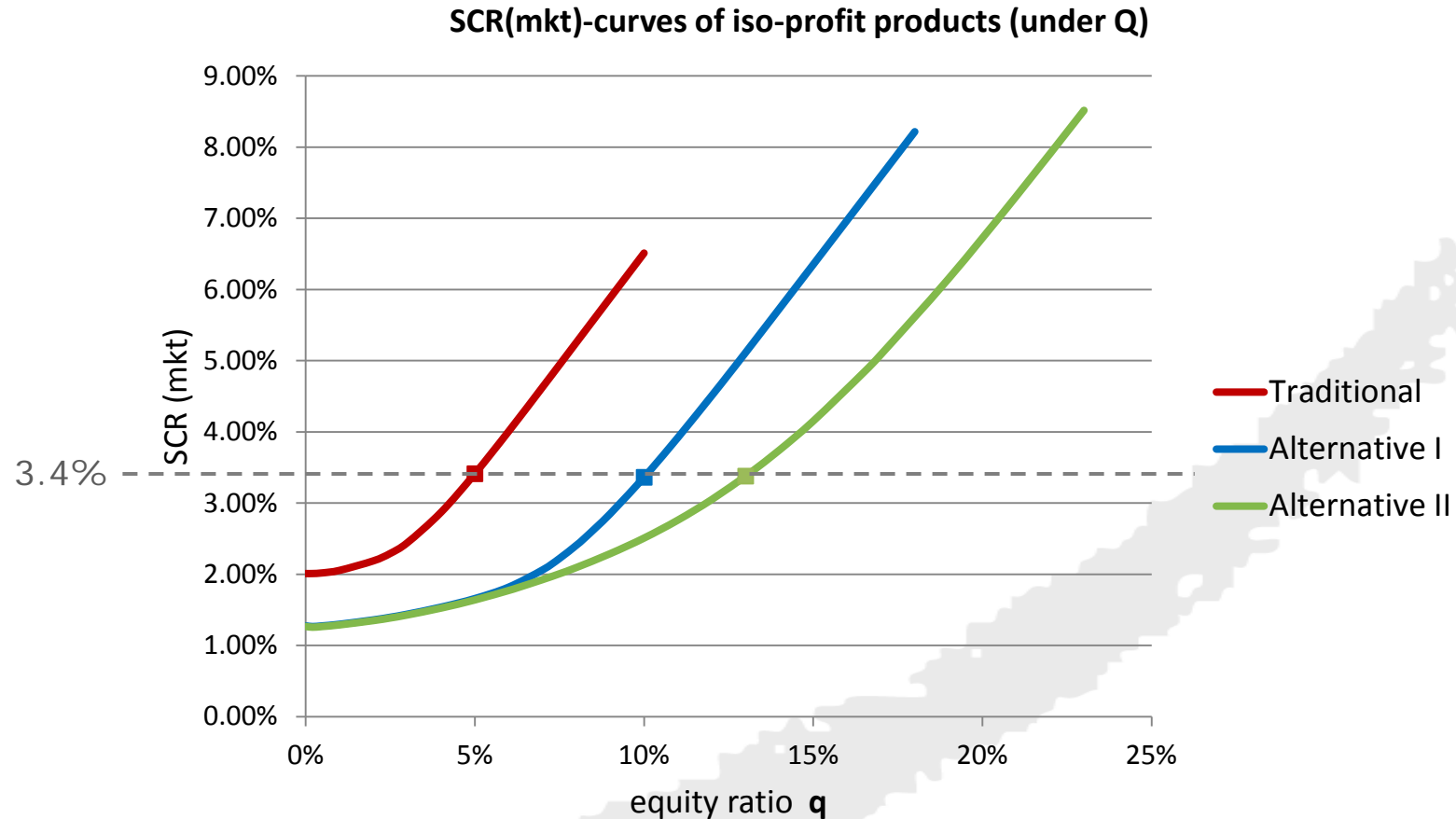
# Key questions and results

## Key questions 3

3. In a **third** step, we compare the different product designs from a **policyholder's perspective** using **risk-return-profiles**.
- 1) ... if comparing products with the **same profitability** and the **same risk** for the insurer
  - 2) ... if comparing products with the **same profitability, but some risk reduction** for the insurer
- policyholders' return measured by the **internal rate of return (IRR)**
  - policyholders' risk measured by the **conditional tail expectation on the lowest 20% (CTE20)**
    - considering new business of the 1<sup>st</sup> year

# Key questions and results

## 1) Same PVFP / same SCR

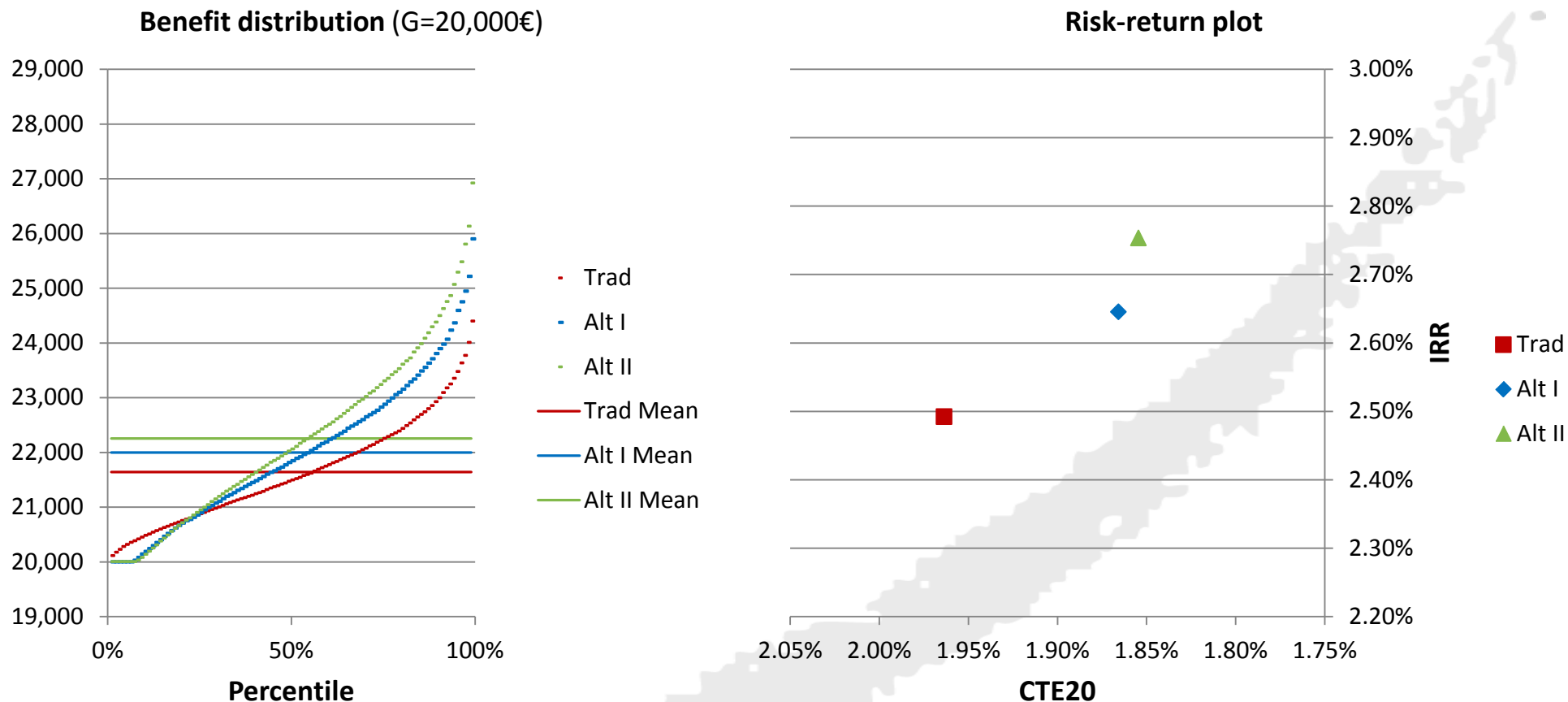


Compare products with same *PVFP* and same *SCR<sub>mkt</sub>*:

**equity ratios** of 5% / 10% / 13% for traditional / alternative 1 / alternative 2 product

# Key questions and results

## 1) Same PVFP / same SCR: benefit distribution and risk-return profile

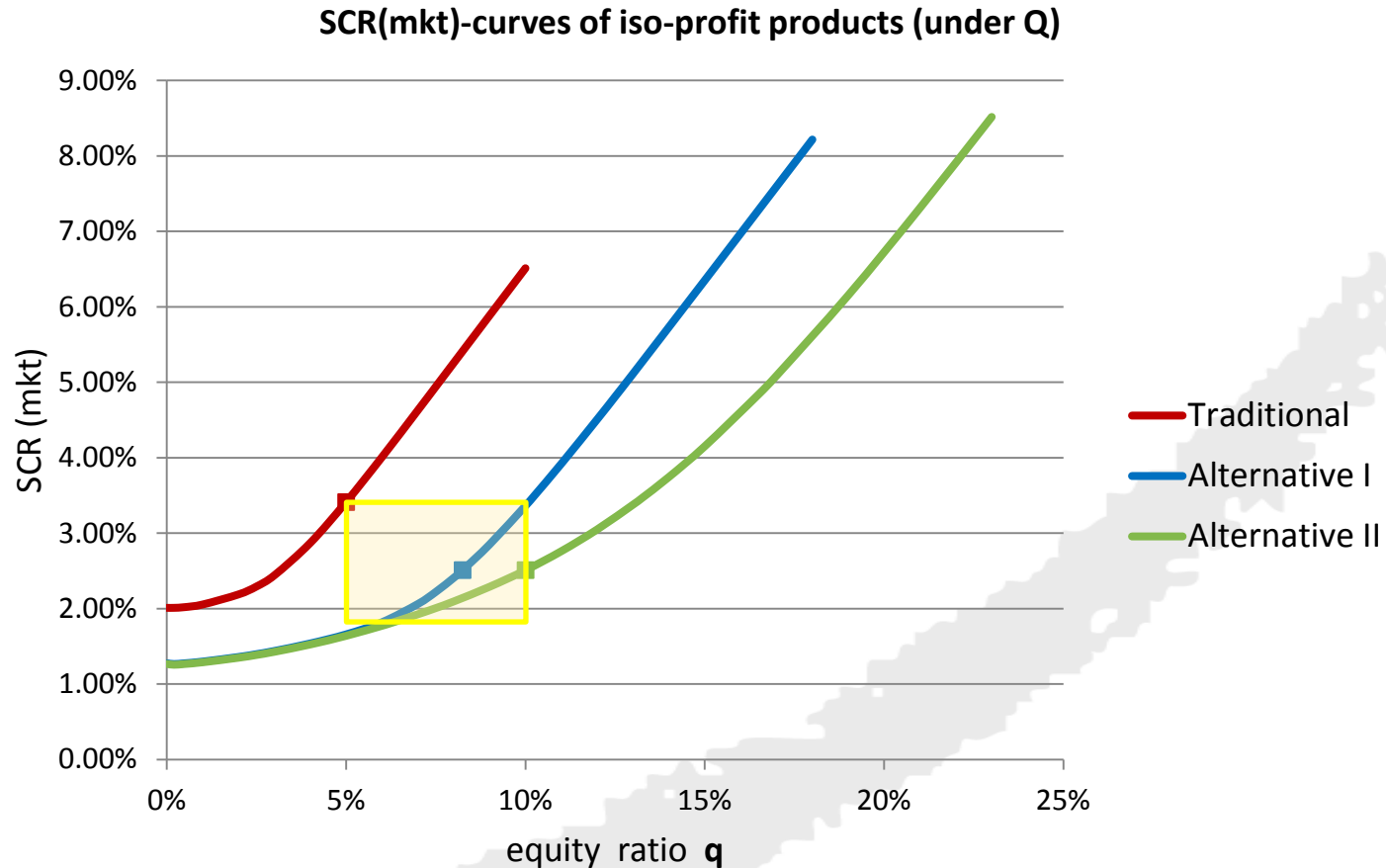


- **traditional** product has a **lower risk** for the policyholder (CTE20 is larger), but the **alternative** products **exhibit significantly higher expected returns**
- **additional expected return** of alternative I/II product: **15 / 26 bps**



# Key questions and results

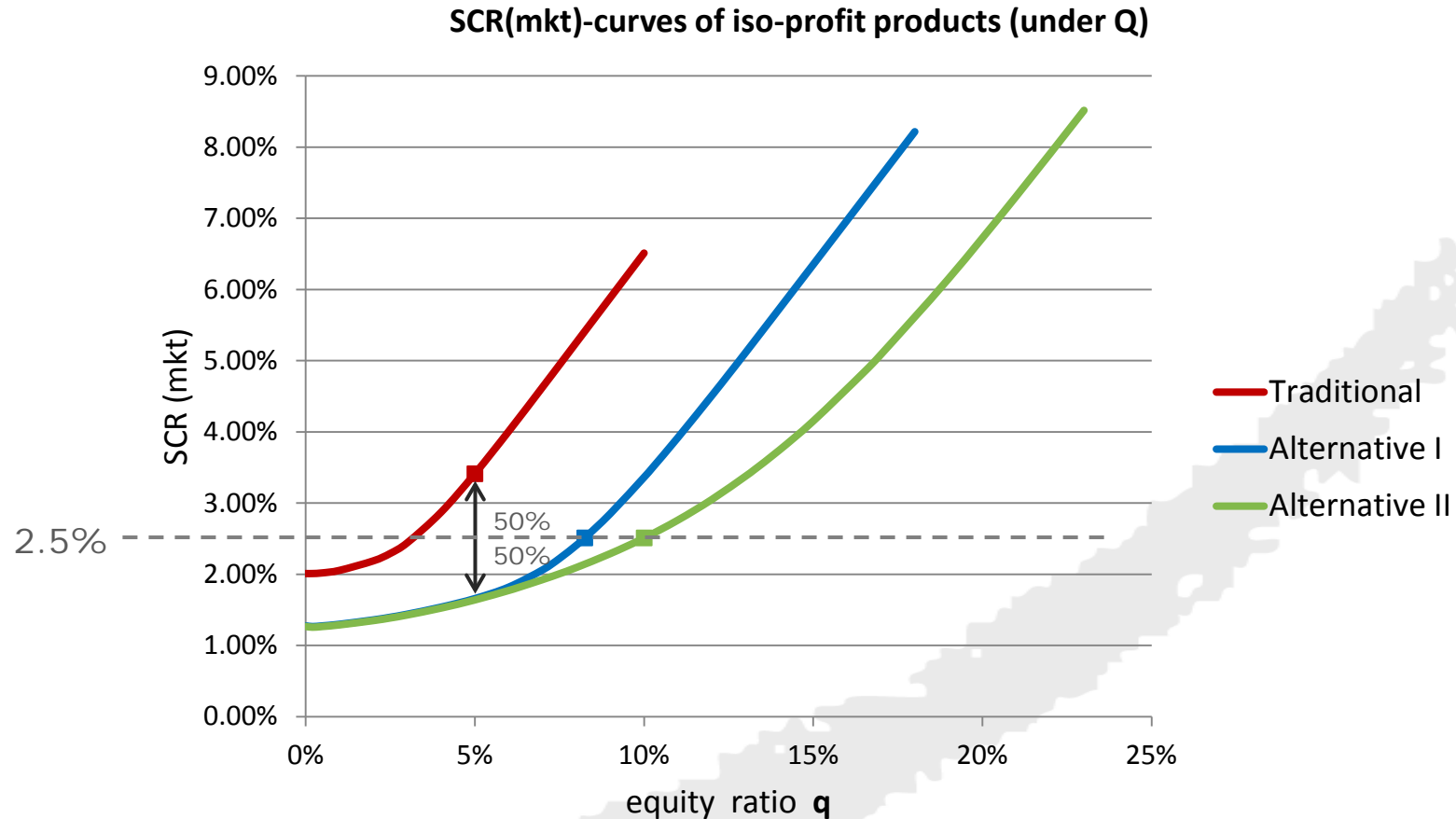
## 2) Same PVFP / „50/50“ split SCR



area for potential combination of **risk reduction** and **higher equity ratio**

# Key questions and results

## 2) Same PVFP / „50/50“ split SCR



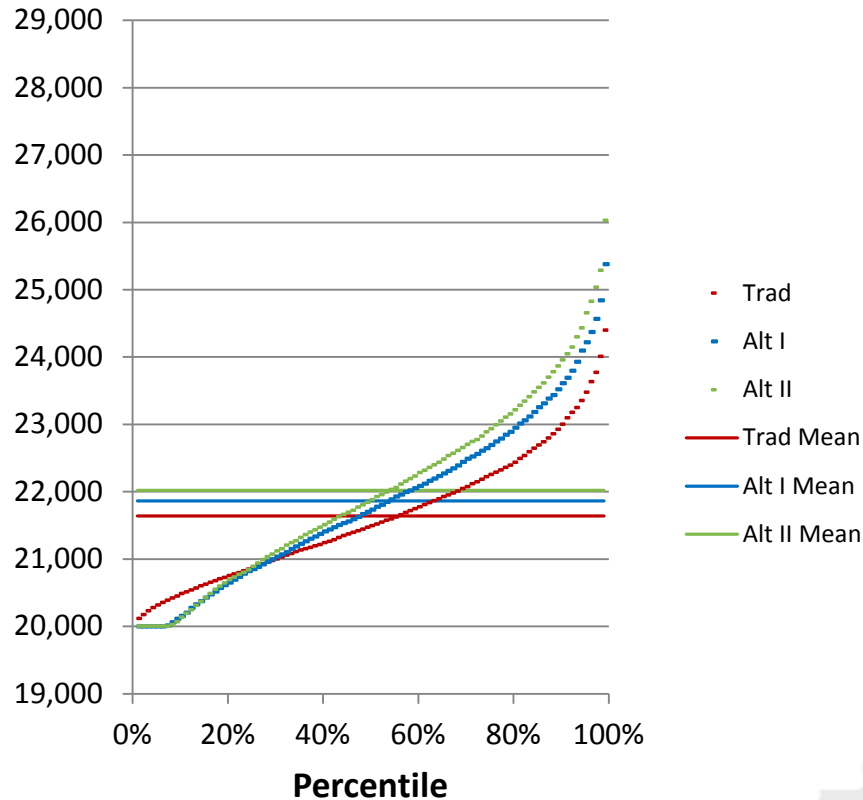
Compare products with same *PVFP* and if *SCR<sub>mkt</sub>* reduction (between traditional and alternative product with same *q*) are **split 50/50**:

**equity ratio** increase from 5% to 8.25% / 10%, but **SCR** reduced from 3.4% to 2.5%

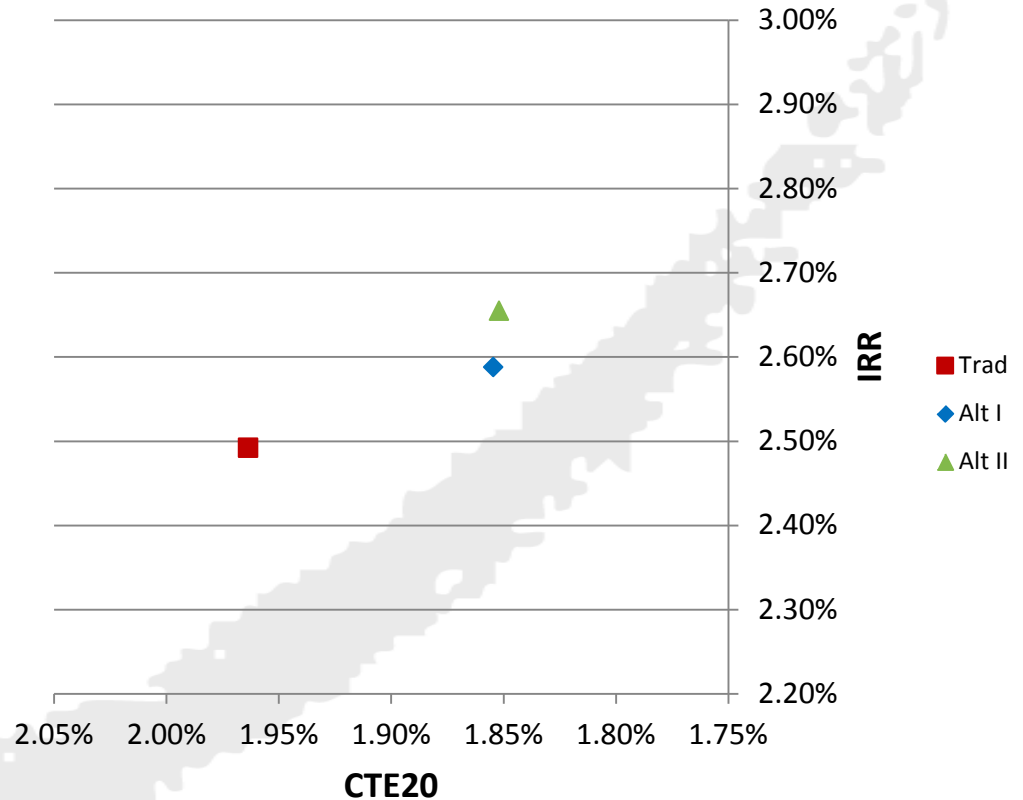
# Key questions and results

## 2) Same PVFP / „50/50“ split SCR: benefit distribution and risk-return profile

**Benefit distribution (G=20,000€)**



**Risk-return plot**



- the alternative products still offer **beneficial risk-return-profiles**
- **additional return** of alternative I/II product: **10 / 16 bps**

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## Conclusion

Importance of “risk management by product design” will increase

- **Advantages** of alternative product designs compared to traditional product design:
    - **same profit** for the insurer and **same participation rate** for policyholders: significantly **higher stock ratio**
    - **same profit** and **same risk** for the insurer: significantly **higher stock ratio**
    - **same profit** for the insurer and **same stock ratio**: significant **reduction of insurer’s risk**
  
  - **Impact on risk-return profiles** for policyholders:
    - **increase of expected return** (but also **higher tail risk** for policyholders)
    - effect depends on amount of risk reduction for the insurer
- Alternative guarantees allow to **reconcile** the interests of all stakeholders.
- designs with **significant** increase of expected return **and** reduction of insurer’s risk are possible

# Outlook

## Traditional portfolio and new business strategies

- In Wieland (2015) “**Runoff or Redesign? Alternative Guarantees and New Business Strategies** for Participating Life Insurance”
  - analyzing **impacts** of **alternative new contracts** on an **existing book of traditional contracts**
  - analyzing **new business strategies**
  
- **Main results:**
  - **Alternative contracts provide strong relief** in **financial risk** for insurer. (→ required yield moving to zero).
  - Considering profit **and** capital requirement, new business is beneficial **and improves capital efficiency**; **new business profitability** of **alternative** new business is clearly larger
  
- Areas for **further research:**
  - analyzing interest rate guarantees for annuities (particularly if the guarantee level for accumulation and payout phase is the same)
  - product modifications for the annuity payout phase

Thank you for your attention!

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